



Uchelgais Gogledd Cymru  
Ambition North Wales

# North Wales Growth Deal Quarterly Performance Report

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## 2025-26 Quarter 2 (July - September 2025)



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# 01 PORTFOLIO DIRECTOR SUMMARY

This quarter the Economic Well-being Sub-Committee approved two business cases. The Business Justification Case for the Glynllifon Rural Economy Hub Sheep Milk Wales project, and the Full Business Case for the Advanced Wireless project. The Sub-Committee also approved two change requests, one for additional Growth Deal investment for the Enterprise Engineering and Optics Centre project, and the other for a change in project scope for Responsible Adventure. The Sub Committee approved a report to extend the scope of the Land and Property Programme to include transport projects.

The Clean Energy Fund was launched on the 10<sup>th</sup> July with an event at the Grŵp Llandrillo Menai's Engineering Centre in Rhyl. Over 90 stakeholders attended the event, with an address from Rebecca Evans, Cabinet Secretary for Economy, Energy and Planning. Expressions of Interest are open for the fund, with promotional activities underway.

During August we launched the opportunity for two **Non-Executive Advisors for the Business Advisory Board**. Seeking two private sector leaders to shape the future of our regional economy through the creation of a new Business Advisory Board, a rare opportunity to play a defining role in the region's growth – helping to establish the Board, recruit its members, and provide the strategic leadership that will guide transformative investment and economic development. Interviews have taken place during September, with a recommendation for the appointment due to be presented to the Economic Well-being Committee in October.

We processed the first drawdown of funding for the Cydherth project. We completed the Joint Venture Agreement with Welsh Government for **Parc Bryn Cegin, Bangor**, with procurement launched to appoint a main contractor.

The Ecological Mitigation Works contract between Denbighshire County Council and Jones Bros has been signed and the initial site clearance works for the construction of two bat barns has commenced.

The Digital Programme has continued with market engagement for the Advanced Wireless project in preparation for completing the grant scheme design. The procurement for the LoRaWAN gateways required for the LPWAN project is complete with initial purchases and subsequent gateway installation to proceed early next quarter..

Work has been ongoing with reserve list projects, with the aim of bringing forward four reserve list projects for a decision to the Economic Well-being Sub Committee in early October.

During July we welcomed the National Infrastructure Commission for Wales to North Wales. With opportunities to discuss both challenges and opportunities in the region, visiting some key infrastructure sites including Holyhead Port, Prosperity Parc and Parc Cybi. It was an opportunity for us to highlight the potential our region holds, now and into the future.

We attended the Eisteddfod in Wrexham, hosting a stand within Pentref Wrecsam. We had the opportunity to talk to a number of people on our stand yesterday, with engaging activities promoting the region for children.

We launched a recruitment campaign to bring in additional capacity within the team. Catherine Evans has started in post as our first Engagement Manager within the Digital Programme. Recruitment to the remaining roles will continue to the end of the year.



**Alwen Williams**  
**Chief Executive**  
**Ambition North Wales**

# 02 PROJECT DELIVERY DASHBOARD

	Projects in Delivery (funding committed)	Approved not yet in delivery (funding committed)	Developing business cases (funding ringfenced)	Under Review (funding ringfenced)	Reserve List (unallocated funding)
Number of Projects	6	6	3	4	21
Growth Deal Funding Allocation (£234.85*)	£55.84m	£51.52m	£14.93m	£61.95m	£50.61m
Total Investment	£127.46m	£160.43m	£35.01m	£312.59m	£359.36**
Jobs	836	461	1,048	1,268	920**

\* Growth Deal funding shown here does not include £5.15m allocated towards Portfolio Management Office costs

\*\* Figures represent the balance of the target to be met by Reserve List projects

# 02 BENEFITS DASHBOARD

## Job Creation (Target 4,000 new jobs)



New Jobs (Direct and Indirect)

49



Construction Jobs

49



Safeguarded Jobs

TBC

## Investment (Target: £1bn Total Investment)



Growth Deal Investment

£23,164,812.52



Total Investment

£25,040,328.17



Revenue Secured

£5,067,058.09

## Wider Benefits

Capital Income Leveraged

£81,016.80

Floorspace Developed

2,349m<sup>2</sup>

Individuals engaged

1,499

Actions to strengthen local supply chains

18

Students completing qualifications

33

Individuals completing CPD training courses

229



# 03 DIGITAL PROGRAMME PERFORMANCE

## Programme Aim

Deliver the step change in digital connectivity needed to ensure North Wales is able to satisfy user demand, maintain pace with the rest of the UK, unlock the potential of priority sectors and sites and underpin a flourishing innovation ecosystem.



RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"><li>Recruitment for the first 4G+ project Engagement Manager is complete and the second has started this quarter with appointment due early October. Grant scheme design service developed, procurement is underway and due to be completed in October.</li><li>Market engagement for the Advanced Wireless project has continued in preparation for completing the grant scheme design.</li><li>Procurement for the LoRaWAN gateways required for the LPWAN project is complete with initial purchases and subsequent gateway installation to proceed in early quarter 3.</li><li>The Programme has a new Senior Responsible Owner, Ian Jones, Interim Chief Officer Economy and Planning, Wrexham County Borough Council.</li></ul>



Cllr. Nia Jeffreys  
Lead Member



Ian Jones  
Senior Responsible  
Owner



Stuart Whitfield  
Programme  
Manager



Delivering to Plan with only minor issues to address (no action required)



Delivery behind schedule and /moderate issues to address (management action in place)



Delivery significantly behind schedule and/or significant issues to address (urgent action required)

# O3 DIGITAL PROGRAMME PERFORMANCE

Project (Project Sponsor)		Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Digital Signal Processing Centre</b> Bangor University		<ul style="list-style-type: none"> <li>Project in Delivery</li> </ul>	<ul style="list-style-type: none"> <li>50% of expenditure for the final phase of equipment is complete with remaining items due by March 2026.</li> </ul>	<ul style="list-style-type: none"> <li>Delivery of further equipment.</li> <li>Launch of structured regional business engagement.</li> </ul>		<ul style="list-style-type: none"> <li>Final phase of purchasing underway.</li> <li>Project is behind target on additional grant capture.</li> </ul>
<b>Connected Key Sites and Corridors</b> Ambition North Wales	4G+	<ul style="list-style-type: none"> <li>Approved not yet in delivery</li> </ul>	<ul style="list-style-type: none"> <li>Procurement and start of grant scheme design.</li> <li>Recruitment of Engagement Manager role.</li> </ul>	<ul style="list-style-type: none"> <li>Recruitment of second Engagement Manager role.</li> <li>Completion of Grant Scheme design and scheme launch.</li> </ul>		<ul style="list-style-type: none"> <li>Recruitment and Grant Scheme design are on track.</li> <li>First installation of small cell infrastructure has completed with commissioning due in Quarter 3 with a second deployment now being planned.</li> </ul>
<b>Connected Campuses</b> Ambition North Wales	Advanced Wireless	<ul style="list-style-type: none"> <li>Approved not yet in delivery</li> </ul>	<ul style="list-style-type: none"> <li>Economic Well-being Sub-Committee approval of the Full Business Case</li> </ul>	<ul style="list-style-type: none"> <li>Finalisation of Grant Scheme design.</li> <li>Recruitment of Project Manager and Engagement Manager.</li> </ul>		<ul style="list-style-type: none"> <li>Recruitment underway for Engagement Manager role and Project Manager recruitment planned for Q3.</li> </ul>
	LPWAN	<ul style="list-style-type: none"> <li>Approved not yet in delivery</li> </ul>	<ul style="list-style-type: none"> <li>Procurement of LoRaWAN gateways.</li> <li>Final LoRaWAN deployment plans to be submitted.</li> </ul>	<ul style="list-style-type: none"> <li>Initial purchases and installation of gateways.</li> <li>Further LoRaWAN deployment plans to be submitted.</li> </ul>		<ul style="list-style-type: none"> <li>LPWAN progressing with network design advanced and capital procurement being prepared.</li> </ul>

# 04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

## Programme Aim

To unlock the economic benefits of transformational low carbon energy projects and position North Wales as a leading UK location for low carbon energy generation, innovation and supply chain investment.



RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"><li>• <b>Cydnerth</b> - The first loan drawn completed in July and construction works underway.</li><li>• <b>Smart Local Energy (Clean Energy Fund)</b> - The fund was launched on the 10<sup>th</sup> July and is now open for Expressions of Interest. Continued promotion events underway.</li></ul>



Cllr Gary Pritchard  
Lead Member



Dylan Williams  
Senior Responsible  
Owner



Meghan Davies  
Programme  
Manager



Delivering to Plan with only minor issues to address  
(no action required)



Delivery behind schedule and /moderate issues to address  
(management action in place)



Delivery significantly behind schedule and/or significant issues  
to address (urgent action required)



# 04 LOW CARBON ENERGY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Cydnherth (Morlais)</b> Menter Môn	Project in delivery	<ul style="list-style-type: none"><li>First loan drawdown completed in July</li><li>Construction work underway</li><li>Benefits monitoring underway</li></ul>	<ul style="list-style-type: none"><li>Second loan drawdown of funding planned for October 2025.</li></ul>		<ul style="list-style-type: none"><li>Project has moved into delivery and is progressing well.</li></ul>
<b>Egni</b> Bangor University	Developing the Full Business Case	<ul style="list-style-type: none"><li>Progression of RIBA stage 4 design work</li><li>Continued development of Full Business Case</li></ul>	<ul style="list-style-type: none"><li>Continue development of Full Business Case.</li><li>Presentation the RIBA stage 4 design work.</li></ul>		<ul style="list-style-type: none"><li>Project is amber due to delay while waiting for a decision on Freeport UK Government funding. Work is now progressing on the Full Business Case.</li></ul>
<b>Smart Local Energy</b> Ambition North Wales	Project in delivery	<ul style="list-style-type: none"><li>Fund launched and open for Expressions of Interest</li><li>Promotional events and engagement</li><li>Progression of applications through to award</li></ul>	<ul style="list-style-type: none"><li>Promotional events and engagement, including podcast recording.</li><li>Progression of applications through to award.</li></ul>		<ul style="list-style-type: none"><li>Project is green as Full Business Case has been approved and the fund launched.</li></ul>
<b>Holyhead Hydrogen Hub</b> Menter Môn	Project under review	<ul style="list-style-type: none"><li>Ongoing discussion between Ambition North Wales, Welsh Government and Department for Energy Security and Net Zero moving closer to an outcome on securing and transferring £4.8m Department for Energy Security and Net Zero funds.</li><li>Response on Department for Transport, Renewable Transport Fuel Obligation subsidy consultation to unlock offtake agreement; they will open for an additional round of consultation.</li></ul>	<ul style="list-style-type: none"><li>Menter Môn continued engagement to attract offtakers</li><li>Potential confirmation from DESNZ re. £4.8m</li></ul>		<ul style="list-style-type: none"><li>RAG status remains red while key outstanding matters assist resolution: Department for Transport, Renewable Transport Fuel Obligation; Department for Energy Security and Net Zero £4.8m;</li></ul>

# 05 LAND AND PROPERTY PROGRAMME PERFORMANCE

## Programme Aim

To address the shortage of suitable land and properties for business growth and to bring forward sites for housing development. To deliver improvements that stimulate investment in sites and premises in the Port of Holyhead and the wider region. Enables other programmes by ensuring the right land and property infrastructure is available.



RAG Status	Programme Manager Commentary
	<ul style="list-style-type: none"><li>• <b>Parc Bryn Cegin, Bangor</b> – The query over subsidy support was resolved allowing the Joint Venture Agreement to be completed in late August and procurement of the main contractor to commenced early in September.</li><li>• <b>Wrexham Gateway</b> – The pre application consultation completed and a hybrid Outline Planning Application was submitted for the Project in September.</li><li>• <b>Former North Wales Hospital, Denbigh</b> – Construction of a package of ecological mitigation works on site commenced in July and these are aiming to complete in March 2026.</li></ul>



Cllr Jason McLellan  
Lead Member



Andrew Farrow  
Senior Responsible  
Owner



David Mathews  
Programme  
Manager



Delivering to Plan with only minor issues to address  
(no action required)



Delivery behind schedule and /moderate issues to address  
(management action in place)



Delivery significantly behind schedule and/or significant issues  
to address (urgent action required)

# 05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Western Gateway, Wrexham</b> Wrexham County Borough Council	Project under review	<ul style="list-style-type: none"> <li>The draft WELTaG Lite report has been issued by WSP and the draft recommendations are being considered by the Projects partners.</li> </ul>	<ul style="list-style-type: none"> <li>The final WeLTAG Lite report by WSP will be issued.</li> </ul>		<ul style="list-style-type: none"> <li>The red rating reflects the position of the project being placed under review pending the assessment of the WELTaG Lite report and the decision of the Council and Welsh Government on the project proceeding.</li> </ul>
<b>Warren Hall, Broughton</b> Welsh Government / Ambition North Wales	Project under review	<ul style="list-style-type: none"> <li>Final Airfield safety case report was shared with Airbus UK. WG and their consultants to follow up with meeting with Airbus to agree the content and safety case for development on Warren Hall.</li> </ul>	<ul style="list-style-type: none"> <li>Welsh Government consultant's report formally approved by Airbus UK.</li> </ul>		<ul style="list-style-type: none"> <li>Project risk rating at red, pending the airfield safety case being fully assessed and agreed by Airbus UK. Rating also, reflecting current delivery timeline and the uncertainty regarding delivery of benefits.</li> </ul>
<b>Former North Wales Hospital, Denbighshire</b> Jones Bros (Ruthin) Limited / Denbighshire County Council	Approved not yet in delivery	<ul style="list-style-type: none"> <li>The discussions for the Phase 1 Demolition and Remediation Works between the Council and their development partner have continued.</li> <li>Denbighshire County Council and Jones Bros commenced construction of a package of Ecological Mitigation Works in July following completion of the Bat Licence for the site with Natural Resources Wales.</li> </ul>	<ul style="list-style-type: none"> <li>Phase 1 enabling works to commence in October through to December. This will permit demolition and clearance works to commence in January 2026.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating remains amber due to the health and safety risks on site due to the condition of the buildings. There is still uncertainty over costs due to the challenging work environment and the difficulty of accurately assessing works.</li> </ul>

# 05 LAND AND PROPERTY PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Parc Bryn Cegin, Bangor</b> Welsh Government / Ambition North Wales	Approved not yet in delivery	<ul style="list-style-type: none"> <li>Subsidy control issue agreed.</li> <li>Joint Venture Agreement completed.</li> <li>Tender process commenced to appoint a main contractor.</li> </ul>	<ul style="list-style-type: none"> <li>Complete Invitation to Tender at end of October and appoint main contractor in December.</li> </ul>		<ul style="list-style-type: none"> <li>Green risk rating retained for the project as it is on schedule for start on site for March/April 2026. Construction timeline is still expected to be 12 months.</li> </ul>
<b>Holyhead Gateway</b> Stena Line Ports Limited	Project under review	<ul style="list-style-type: none"> <li>Stena have asked to pause the project development pending the outcome of their commercial negotiations with the offshore energy sector.</li> </ul>	<ul style="list-style-type: none"> <li>On going engagement at Senior Management Level between Stena/Ambition North Wales/Anglesey Council/Welsh Government and UK Government to clarify Stena's intentions.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating remains as red as negotiations with end user of new port areas to be completed prior to the project proceeding.</li> </ul>
<b>Wrexham Gateway</b> Wrexham County Borough Council	Developing the Outline Business Case	<ul style="list-style-type: none"> <li>Hybrid Outline Planning Application submitted by Consultancy Team in September 2025.</li> <li>Pre-app was submitted in July 2025 and completed consultation in August 2025.</li> <li>Professional team tender and evaluation by the Council to assist in appointment of a development partner and delivery of the projects Full Business Case ongoing during September.</li> </ul>	<ul style="list-style-type: none"> <li>Development of the Outline Business Case by the Council to commence with the appointment of consultant.</li> <li>Further progress on site assembly anticipated.</li> </ul>		<ul style="list-style-type: none"> <li>Risk rating as green given project is progressing to Outline Business Case/Outline Planning application stage. Steady progress being maintained.</li> </ul>

# 06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

## Programme Aim

The Agri-food and Tourism Programme will optimise employment and training opportunities in North Wales by providing support facilities to ensure that the region has the skills needed to excel and become world leading. The Programme will also ensure prosperity through sustainably maximising our environment and landscape.



RAG Status	Programme Manager Commentary
Amber	<ul style="list-style-type: none"><li><b>Responsible Adventure</b> - The project team presented a Change Request to the Sub-committee in July to outline progress made against the requirements set at the Outline Business Case stage, the removal of the eBus element, the delivery pathway for the Business Case, and an initial proposal for a potential replacement concept to be developed and presented in more detail later in the year. All recommendations were endorsed by the Board.</li><li><b>Tourism Talent Network</b> - Progression of the build continues at the Portmeirion site. Zip World has experienced a slight delay due to an upgrade needed on the electricity supply for the site. Theatr Clwyd is near completion of their build.</li><li><b>Glynllifon Rural Economy Hub</b> - The Business Justification Case for the Sheep Milk Wales element has been Approved with delegated authority by Sub-Committee. Procurement for this element is nearing completion, marking a key step forward in project delivery.</li></ul>



Cllr Charlie McCoubrey  
Lead Member



Sioned Williams  
Senior Responsible  
Owner



Elliw Hughes  
Programme Manager



Delivering to Plan with only minor issues to address  
(no action required)



Delivery behind schedule and /moderate issues to address  
(management action in place)



Delivery significantly behind schedule and/or significant issues  
to address (urgent action required)

# 06 AGRI-FOOD AND TOURISM PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Glynllifon Rural Economy Hub</b> Grŵp Llandrillo Menai	Approved not yet in delivery	<ul style="list-style-type: none"> <li>Sheep Milk Wales BJC approved by Economic Well-being Sub-Committee.</li> <li>Procurement for the main build of the Sheep Milk Wales completed.</li> <li>Responses received on ITTs and cost engineering exercise underway.</li> <li>Planning and consents for Sheep Milk Wales completed.</li> </ul>	<ul style="list-style-type: none"> <li>Signed Funding Agreement for Sheep Milk Wales.</li> <li>Finalised project costs.</li> <li>Dairy Development draft Business Justification Case.</li> <li>Planning for Hub to be submitted.</li> <li>Full Business Case for the whole project.</li> <li>First Claim to be submitted.</li> </ul>		<p>Amber rating due to project change request approval and main risks identified:</p> <ul style="list-style-type: none"> <li>Planning for the hub</li> <li>Procurement process delays</li> <li>Financial implications of rising costs</li> <li>Timescales</li> </ul>
<b>Tourism Talent Network</b> Grŵp Llandrillo Menai	Project in delivery	<ul style="list-style-type: none"> <li>Claims continue on track. 7 Claims authorised.</li> <li>Builds progressing well at Portmeirion</li> <li>Final spoke discussions progressing</li> <li>Academi Croeso branding soft launch</li> </ul>	<ul style="list-style-type: none"> <li>Signing of Memorandum of Understanding with National Trust</li> <li>Signing of back-to-back Funding Agreement with Zip World</li> <li>Academi Croeso official Launch at Theatr Clwyd.</li> </ul>		<p>Amber rating due to the following main risks identified:</p> <ul style="list-style-type: none"> <li>Back-to-back agreement not signed with the other spoke.</li> <li>Slow progress with replacement spoke.</li> </ul>
<b>Responsible Adventure</b> Zip World	Developing the Full Business Case.	<ul style="list-style-type: none"> <li>Submission of Heritage Impact Assessment to Cyngor Gwynedd / CADW</li> <li>Removal of eBus network from the project</li> <li>Continued stakeholder engagement</li> <li>Preparation of Change Request documents</li> <li>Procurement closed for the Swing design.</li> </ul>	<ul style="list-style-type: none"> <li>Change request for Forest World Masterplan</li> <li>Planning consent for the Swing</li> <li>Procurement route update</li> <li>Further stakeholder engagement</li> </ul>		<p>Amber rating due to the following risks:</p> <ul style="list-style-type: none"> <li>Change in project scope</li> <li>Planning consent challenges</li> <li>Timescales delays</li> </ul>



# 07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

## Programme Aim

To consolidate North Wales position as a powerful and innovative high value manufacturing cluster, building on existing specialisms and leading expertise to create a higher value, more diverse economic base that supports the transition to a low carbon economy.



RAG Status	Programme Manager Commentary
<div></div>	<ul style="list-style-type: none"><li>The Enterprise Engineering and Optics Centre project is nearing completion. The new Plas Coch build has officially been named as CanfodAU. Procurement of the remaining equipment items is ongoing, Additional funding approved to enable enhanced offering and reduce time delays.</li><li>The <b>Centre for Environmental Biotechnology</b> project is following proposed timescales with laboratory facilities at Henfaes now fully refurbished, further equipment is still to arrive. An underspend has been identified and site visit taken place to discuss opportunities.</li></ul>



Cllr David Hughes  
Lead Member



Tony Ward  
Senior Responsible  
Owner



Elliw Hughes  
Programme Manager



Delivering to Plan with only minor issues to address (no action required)



Delivery behind schedule and /moderate issues to address (management action in place)



Delivery significantly behind schedule and/or significant issues to address (urgent action required)

# 07 INNOVATION IN HIGH VALUE MANUFACTURING PROGRAMME PERFORMANCE

Project (Project Sponsor)	Project Stage	Key Milestones (this quarter)	Key Milestones (next quarter)	RAG Status	RAG Rationale
<b>Enterprise Engineering and Optics Centre</b> Wrexham University	Project in delivery	<ul style="list-style-type: none"> <li>The official name of the Plas Coch building has been revealed as CanfodAU.</li> <li>Joint event held at the Eisteddfod Genedlaethol to promote the project.</li> <li>Endorsement given to Optic focused change request for additional funds.</li> <li>Demolition of building at Plas Coch site to obtain final building certification for the EEOC building.</li> <li>Final design phase of the OpTIC refurbishment.</li> <li>Hydrogen lab planning application submission</li> </ul>	<ul style="list-style-type: none"> <li>Completion of the evaluation report for Plas Coch equipment.</li> <li>Approval of Business Justification Case for Plas Coch equipment.</li> <li>Hydrogen lab planning approval.</li> <li>Procurement for the hydrogen lab</li> <li>Procurement for optic equipment.</li> <li>Start of Optic refurbishment.</li> </ul>		<ul style="list-style-type: none"> <li>Project in delivery and on track</li> <li>No significant issue within project, project progressing well. Slight delay to project due to procurement/contract finalisation</li> </ul>
<b>Centre for Environmental Biotechnology</b> Bangor University	Project in delivery	<ul style="list-style-type: none"> <li>Site visit to Henfaes to see the full refurbishment of labs and equipment.</li> <li>Discuss options for the underspend identified for the project – this is due to lower than anticipated costs and contingency budget line.</li> </ul>	<ul style="list-style-type: none"> <li>Procurement activity to conclude for items.</li> <li>Change request for identified underspend.</li> <li>Site visit</li> </ul>		<ul style="list-style-type: none"> <li>Project nearing completion of delivery stage.</li> <li>Underspend identified within project which could implicate claim profile.</li> </ul>

# 08 PROJECT PROGRESS TRACKER

Project		Consenting Stage				Stage 1	Stage 2	Stage 3	Stage 4	Stage 5	Stage 6	Stage 7	Stage 8
		Pre-application stage	Outline planning / Consent	Full planning / Consent	Conditions discharged	Determine the Project context	Preparing the Strategic Outline Case	Preparing the Outline Business Case	Approval of the Outline Business Case	Preparing the Full Business Case	Approval of the Full Business Case	Project implementation and monitoring	Project Evaluation
Digital Signal Processing Centre		No planning required				✓	✓	✓	✓	✓	✓	✓	
Connected Key Sites and Corridors	4G+	Consenting requirements TBC				✓	✓	✓	✓	✓	✓	🕒	
Connected Campuses	LPWAN	No consenting requirements				✓	✓	✓	✓	✓	✓	🕒	
	Advanced Wireless	No consenting at grant scheme level				✓	✓	✓	✓	✓	✓	🕒	
Cydnherth (Morlais)		✓	✓	✓	🕒	✓	✓	✓	✓	✓	✓	✓	
Egni		✓	✓	🕒		✓	✓	✓	✓	🕒			
Smart Local Energy		No consenting required at fund level				✓	✓	✓	✓	✓	✓	✓	
Holyhead Hydrogen Hub		✓	✓	🕒		Project under review							
Holyhead Gateway		✓	✓	✓	🕒	Project under review							
Former North Wales Hospital		✓	✓	✓	🕒	✓	✓	✓	✓	✓	✓	🕒	
Western Gateway, Wrexham		🕒				Project under review							
Warren Hall, Broughton		🕒				Project under review							
Parc Bryn Cegin, Bangor		✓	✓	✓		✓	✓	✓	✓	✓	✓	🕒	
Wrexham Gateway		🕒				✓	✓	🕒					
Glynllifon Rural Economy Hub		✓				✓	✓	✓	✓	✓	✓	🕒	
Tourism Talent Network		✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	
Responsible Adventure		✓				✓	✓	✓	✓	🕒			
Centre for Environmental Biotechnology		✓	✓	✓		✓	✓	✓	✓	✓	✓	✓	
Enterprise Engineering and Optics		✓	✓	✓	🕒	✓	✓	✓	✓	✓	✓	✓	

# 09 GROWTH DEAL GRANT EXPENDITURE PROFILE

			Portfolio Business Case 2024 Targets		Approved Project Business Case Targets			Actual	
			Jobs Created (net)	(£M) Total Investment*	OBC/ FBC*	Jobs Created (net)	(£M) Total Investment*	Jobs Created (net)	(£M) Total Investment*
Digital	Digital Signal Processing Centre (DSP)		33	2.96	FBC	40	2.96	25	2.15
	Connected Key Sites and Corridors	4G+	82	10.04	FBC	29	10.15	0	0.05
	Connected Campuses	LPWAN	20	39.04	BJC	20	1.14	0	0
		Advanced Wireless	165		FBC	200	37.6	0	0
Low Carbon Energy	Cydnerth (Morlais)		233	13.87	FBC	230	13.8	5	5.36
	Egni		49	3.94	OBC	49	3.94	n/a	n/a
	Smart Local Energy		177	102.00	FBC	193	70	2	0.13
	Holyhead Hydrogen Hub		20	28.77	n/a	n/a	n/a	n/a	n/a
Land and Property	Western Gateway, Wrexham		360	43.36	n/a	n/a	n/a	n/a	n/a
	Warren Hall, Broughton		445	69.76	n/a	n/a	n/a	n/a	n/a
	Former North Wales Hospital, Denbigh		70	94.70	FBC	70	74.34	0	0
	Parc Bryn Cegin, Bangor		47	6.62	FBC	54	17.91	0	0
	Holyhead Gateway		647	170.70	n/a	n/a	n/a	n/a	n/a
	Wrexham Gateway		150	14.37	n/a	n/a	n/a	n/a	n/a
Agrifood and Tourism	Glynllifon Rural Economy Hub		92	16.79	BJC (partial)	106	19.29	0	0
	Tourism Talent Network		68	19.03	FBC	68	19.03	0	3.0
	Responsible Adventure		175	12.40	OBC	290	16.7	n/a	n/a
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre		78	18.12	FBC	90	18.12	2	10.74
	Centre for Environmental Biotechnology		65	3.46	BJC	180	3.46	8	1.48
Portfolio Management Office Costs				5.15			5.15	7	2.18
Growth Deal Portfolio Total			Targets		2 OBC 12 FBC	Approved		Delivered	
			3,576	1,123		1,619	313.59	49	25.54

\* Total investment shown here includes Portfolio Management Office costs but not the reserve list project

\*\* OBC – Outline Business Case, FBC – Full Business Case

\*\*\*Data includes OBC and FBC approved information.

# 10 GROWTH DEAL PROJECTS: GROWTH DEAL CAPITAL FUNDING ALLOCATION PROFILE

Programme	Project	Project Sponsor	Profile 25/26 (£m)	Actual YTD (£m)	Variance (£m)*	Rationale
Digital	Digital Signal Processing Centre	Bangor University	0.00	0.00	0.00	Awaiting on the final claim for the DSP project, Connected Key sites and Corridors and Connected Campuses have the business cases approved, and will start claiming during the year.
	4G+ - Connected Key Sites and Corridors	Ambition North Wales	0.98	0.00	-0.98	
	Connected Campuses	Ambition North Wales	0.80	0.00	0.00	
Low Carbon Energy	Cydnerth (Morlais)	Menter Môn	4.43	5.36	0.93	The first loan drawdown for the Cydnerth project has been processed. The Smart Local Energy project launched in July and started claiming.
	Egni	Bangor University	1.97	0.00	-1.97	
	Smart Local Energy	Ambition North Wales	3.00	0.13	-2.87	
Land and Property	Former North Wales Hospital, Denbigh	Ambition North Wales	3.47	0.00	-3.47	The Former North Wales Hospital and Parc Bryn Cegin projects are moving into delivery and will start claiming in 2025/26.
	Parc Bryn Cegin, Bangor	Ambition North Wales	3.93	0.00	-3.93	
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	0.00	0.00	0.00	The Sheep Milk Wales BJC has been approved. The Tourism Talent Network have started claiming.
	Tourism Talent Network	Grŵp Llandrillo Menai	2.85	0.62	-2.23	
	Responsible Adventure	Zip World	2.30	0.00	-2.30	
Innovation in High Value Manufacturing	Enterprise Engineering and Optics Centre	Wrexham University	4.28	0.93	-3.35	Claims submitted for the EEOC and CEB project.
	Centre for Environmental Biotechnology	Bangor University	0.25	0.39	0.14	
Portfolio Management Office Costs			1.35	0.41	-0.94	
Total			29.61	7.84	-21.77	

\*Profile 2025/26 – Approved by the Economic Ambition Board  
\*\*Only includes project profiled or expected to spend during the financial year

# APPENDIX A - PROJECTS SUMMARY

## Growth Deal Projects Summary

	Project	Sponsor	Summary
Digital	Digital Signal Processing Centre (DSP)	Bangor University	The project will allow the DSP Centre to expand its presence and remit, integrating fully with the National Strategy Project (NSP) and enable the scaling of key assets including a 5G testbed, research capacity and state-of-the-art equipment.
	Connected Key Sites and Corridors	Ambition North Wales	This project aims to enhance the reliability and quality of mobile services on the main roads and rail routes in North Wales, enabling full-fibre services to key commercial sites across the region. Focussing on developing fibreoptic networks, which are essential for delivering 4G, 5G and gigabit capable broadband.
	Connected Campuses	Ambition North Wales	The project will accelerate the development of a range of digital connectivity options with a current focus at 18 key regional economic sites.
Low Carbon Energy	Cydnherth (Morlais)	Menter Môn	Investing in infrastructure to connect to the National Grid network and monitor marine environmental effects. This will enable an increase in the deployment of turbines by tidal developers and the generation of renewable energy.
	Egni (Low Carbon Energy Centre of Excellence)	Bangor University	Investing in the development of facilities at Bangor University and Menai Science Park, enhancing the North Wales and UK capabilities for innovation in low carbon energy and related areas, helping to create the conditions for new inward investment and business growth in the low carbon energy supply chain in North Wales.
	Smart Local Energy	Ambition North Wales	To help achieve renewable energy, decarbonisation and local ownership targets, the project will support innovative enabling projects and demonstrators that overcome market failures and unlock private and community sector investments in smart local energy solutions.
	Holyhead Hydrogen Hub	Menter Môn	This project will build a green hydrogen production facility at Parc Cybi, Holyhead, producing around 2000+kg/day of green hydrogen, supplying road, maritime and rail transport customers across North Wales.
Land and Property	Western Gateway, Wrexham	Ambition North Wales	Delivery of primary services to enable the site to be brought to the market for sale and development.
	Warren Hall, Broughton	Ambition North Wales	Delivery of primary services to enable the 65-hectare mixed use site to be bought to the market for sale and then development by the private sector.
	Parc Bryn Cegin, Bangor	Ambition North Wales	Provide industrial floor space to meet known demand for units.
	Former North Wales Hospital, Denbigh	Ambition North Wales	The Growth Deal funding will assist in the delivery of a cleared and remediated site with primary services to bring forward a mixed-use commercial and residential development
	Holyhead Gateway	Stena Line	Future proof the Holyhead Port by providing new deep-water heavy loading and cruise facilities, improved vehicular access, guaranteeing the future of the breakwater and providing for the demands of regional energy projects.
	Wrexham Gateway	Wrexham County Borough Council	This project is a sustainable development of a vibrant regenerated area, creating a focal point to support business investment and a multi-modal transportation hub with links to active travel.
Agri-food and Tourism	Glynllifon Rural Economy Hub	Grŵp Llandrillo Menai	The vision is to create a distinctive, world-class Rural Economy Hub at Glynllifon, offering a range of facilities and services to strengthen and enhance the regional economy, specifically through growing the food and drink sector.
	Tourism Talent Network	Grŵp Llandrillo Menai	Future-proofing the pipeline of skills provision and increase commercial benefits from one of the most established sectors in the region. The talent network will stimulate public-private collaboration to coordinate action on skills and product development to transform and accelerate the growth of the tourism and hospitality sector in the region.
	Responsible Adventure	Zip World	A multi-element project as part of a sustainable and eco-tourism package including a new sustainable Cable Car, Slate Explorer including visitor viewing platform, Swing and an eBus Network.
Innovation in High Value Manufacturing	Centre for Environmental Biotechnology (CEB)	Bangor University	The Centre for Engineering Biotechnology will be a world-leading centre in the discovery and characterisation of novel extremophilic enzymes of industrial relevance. The Centre for Engineering Biotechnology will provide a strong foundation for attracting world-leading researchers, significant public and commercial research funding, and inward investment to Wales.
	Enterprise Engineering & Optics Centre	Wrexham University	The Enterprise Engineering & Optics Centre will provide facilities targeted to boost high-level skills development for the region and enable Small and medium-sized enterprises (SME's) and large businesses to work in partnership with Wrexham Glyndwr University on commercially driven research and development in optics, composites and hydrogen fuel cells.



# APPENDIX B – RESERVE LIST PROJECTS SUMMARY

Project	Sponsor	Summary
<b>North Anglesey Sites and Premises</b>	Isle of Anglesey County Council	Delivering 2,200sqm of business space in North Anglesey creating at least 59 jobs, and leveraging the Freeport and low-carbon energy growth.
<b>Peboc Gateway</b>	Isle of Anglesey County Council	Unlocking 6,750sqm of business space in Llangefni, creating at least 186 jobs and maximising benefits of the Anglesey Freeport.
<b>Venue Cymru</b>	Conwy County Borough Council	A project that will expand facilities at Venue Cymru, boost jobs, cut carbon, and attract major shows, conferences, and cultural investment.
<b>Project Prince Knauf</b>	Knauf	Construction of 110kt rock mineral wool plant with submerged arc furnace (SAF), primarily to serve the UK and Ireland markets.
<b>Society 5.0 Manufacturing &amp; Capability Project</b>	Wrexham University	Enhance the Enterprise Engineering and Optics Centre to enable industry to access further world-class high precision engineering resources.
<b>Port of Mostyn</b>	Port of Mostyn	Upgrading berth and regeneration of former industrial site.
<b>Property Fund</b>	Ambition North Wales	A Commercial Property Development Grant to close viability gaps for private sector developers of industrial and office property, with funding also available for similar public sector developments on a Joint Venture Agreement basis.
<b>Business Gateway</b>	Wrexham University	Serving as a bridge between Wrexham University and local industry, fostering collaboration, innovation, job creation and inclusive economic growth.
<b>Parc Bryn Cegin Phase 2</b>	WG/ANW	The delivery of a further 20,000 sq ft of employment units at Parc Bryn Cegin.
<b>Innovation and Growth Fund</b>	Ambition North Wales	To support North Wales businesses in agri-food, tourism, and high-value manufacturing to boost innovation, adopt new tech, and grow regional competitiveness.
<b>Albert Gubay Business School</b>	Bangor University	Construction of the Albert Gubay Business School at Bangor University.
<b>Padeswood</b>	Welsh Government	
<b>Adventure Parc Snowdonia</b>	Global Shred Ventures	Deliver a nationally significant new visitor experience on the site of the former Adventure Parc Snowdonia facility.
<b>Queens Market Hotel Development</b>	Denbighshire County Council	Provision of mid-range, mid size hotel - a key part of a wider masterplan that is currently being developed for the area.
<b>Move on accommodation St Asaph Business Park</b>	Denbighshire County Council	Development of high-tech industrial units on St. Asaph Business Park.
<b>Bangor Health Hub</b>	Cyngor Gwynedd	To develop an integrated Health and Wellbeing Hub in a vacant former shopping centre in the heart of Bangor city centre.
<b>Quarry Battery</b>	Quarry Battery Co.	A £300m Pumped Storage Hydro / BESS Hybrid scheme in North Wales.
<b>Wrexham Gateway</b>	Wrexham County Borough Council	To address viability and support delivery of the evolving Wrexham Gateway project.
<b>Trawsfynydd</b>	Cwmni Eginio / Cyngor Gwynedd	A scheme which will include a building to include office spaces, laboratory spaces (exact specification to be confirmed) and ancillary facilities (meeting space, café/canteen etc), to support the nuclear and low carbon energy industry together with the scientific community, located on Trawsfynydd Site.
<b>New-H2</b>	Wales and West Utilities	This project will help kick-start the hydrogen economy in North Wales by supporting and delivering a hydrogen hub to include the supply and use of hydrogen.
<b>Kinmel Studios</b>	Roger Morris	A project to support the film industry in North Wales.